TATTON ASSET MANAGEMENT

INVESTOR AND ANALYST PRESENTATION

JUNE 2024

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AGENDA

| Our Team | 04 |
|------------------------------|----|
| Key Highlights | 07 |
| Financial Performance | 11 |
| Strategic Update | 19 |
| Investment Management Update | 29 |
| Summary | 40 |
| | |

INTRODUCTION TO THE TEAM

Alexandra Alexan

INTRODUCTION TO THE TEAM



Paul Hogarth CEO

Over 40 years' experience at Board level in the financial services sector

Founder of Tatton Asset Management Group. He also created Paradigm Consulting and was the founder of Perspective Financial Group Limited in 2007



Paul Edwards CFO

Joined Tatton Asset Management plc as Group CFO in May 2018

Previously Group Finance Director of Scapa Group plc and NCC Group plc



Lothar Mentel

Co-founder of Tatton Capital Limited in 2012

Ex CIO of Octopus. Has held senior investment positions with NM Rothschild, Threadneedle, Barclays Wealth, and Commerzbank AG



DIVISIONAL STRUCTURE





Investment Management Division ("Tatton")

- Tatton Investment Management offers onplatform model DFM MPS, the fastest-growing segment of the wealth management market
- Aligned with Consumer Duty principles
- Competitively priced at 15bps
- Intermediated only not in competition with IFAs
- Complementary, low-cost multi-manager fund range



IFA Support Services Division ("Paradigm")

Paradigm Consulting

- Compliance services
- Technical support
- Business consultancy

Paradigm Mortgage Services

- Mortgage aggregation
- Protection
- Other insurance aggregation



KEY HIGHLIGHTS

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KEY FINANCIAL & OPERATIONAL HIGHLIGHTS

Financial Highlights



Operational Highlights

| AUM/AUI ¹ | Tatton IFA Firms | Tatton Client Accounts | Organic Net Inflows | June 2024 (YTD) |
|----------------------------|------------------------|----------------------------|--|---|
| £17.6bn up 26.9% | 975 up 12.2% | 126,150 up 17.9% | £2.3bn 18.1% of opening AUM | AUM/l ¹ : £18.6bn Net inflows: £0.9bn |

All comparisons are Mar 24 v Mar 23



STRONG FINANCIAL PERFORMANCE SINCE IPO

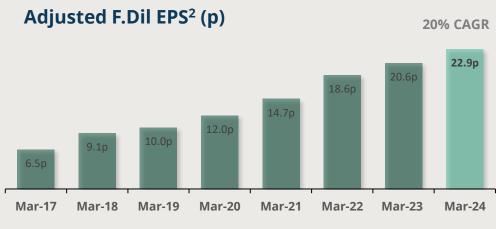


Adj OP Margin¹%



Adj Operating Profit¹ (£m)





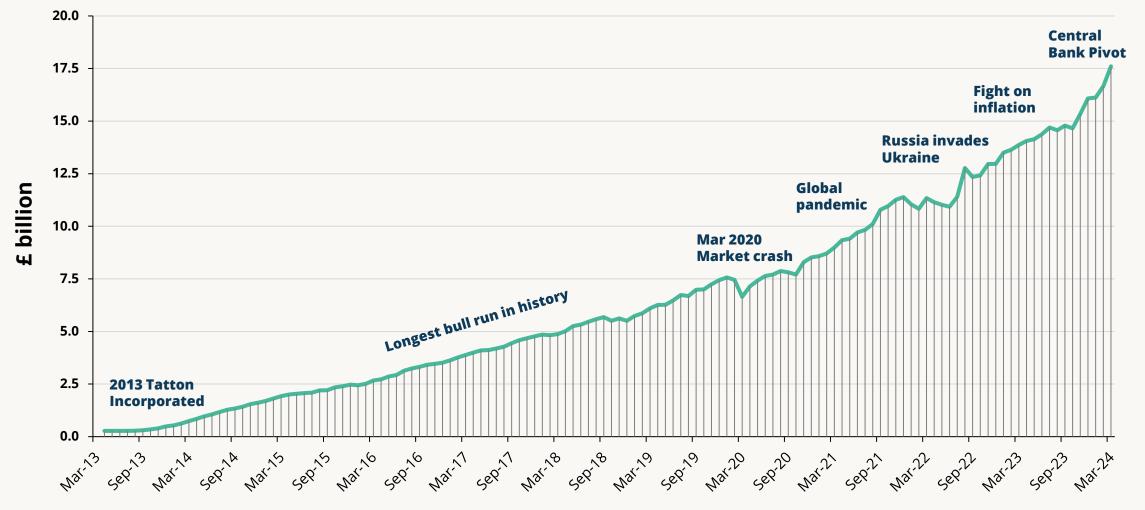
atton

1. Adjusted for exceptional items, share-based payment costs, changes in fair value and amortisation

2. Adjusted for exceptional items, share-based payment costs, changes in fair value, amortisation, unwinding of the discount and potentially dilutive shares

ASSETS UNDER MANAGEMENT / INFLUENCE







10

1. Assets Under Influence (AUI) 100% of the 8AM AUM

FINANCIAL PERFORMANCE

Alexandra Contractor

GROUP PROFIT & LOSS

| | Growth | Mar-24 | Mar-23 |
|---|--------|----------|----------|
| | % | £000's | £000's |
| Revenue | 13.9% | 36,807 | 32,327 |
| Administrative expenses | | (18,293) | (15,925) |
| Adjusted Operating profit ¹ | 12.9% | 18,514 | 16,402 |
| Margin ¹ % | | 50.3% | 50.7% |
| Share-based payment costs | | (1,458) | (1,511) |
| Other adjusting Items | | (592) | 1,719 |
| Operating profit | | 16,464 | 16,610 |
| Finance income | | 640 | - |
| Finance costs | | (353) | (614) |
| Adjusted Profit before tax ¹ | 19.1% | 18,801 | 15,788 |
| Profit before tax | | 16,751 | 15,996 |
| Corporation tax | | (3,830) | (2,623) |
| Profit for the financial year | | 12,921 | 13,373 |
| Adjusted F.Dil EPS ² | 11.2% | 22.91p | 20.61p |
| Total Year Dividend | 10.3% | 16.00p | 14.50p |

- **Group revenue** increased 13.9% to £36.8m
- Group adjusted operating profit¹ increased 12.9% to £18.5m
- Adjusted operating profit margin¹ 50.3%
- Adjusting items:
 - Share-based payments in line with prior year
 - Other items include amortisation of intangibles and gains on fair value adjustments

• Finance income/(costs)

Debt facility now expired – interest income in H2, majority of finance costs are non-cash unwinding of the discount

Taxation

- An underlying effective tax rate of 23%, (CT rate from 19% to 25%)
- Adjusted F.Dil EPS² increased 11.2% to 22.91p
- **Total year dividend** increased 10.3% to 16.0p (2023: 14.5p)



1. Adjusted for exceptional items, share-based payment costs, changes in fair value and amortisation

2. Adjusted for exceptional items, share-based payment costs, changes in fair value, amortisation, unwinding of the discount, and potentially dilutive shares

DIVISIONAL PERFORMANCE: TATTON

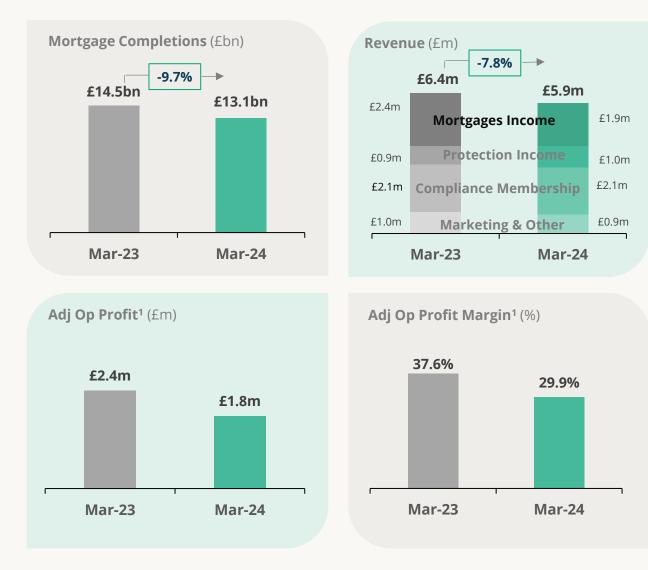


• Strong underlying growth in AUM/I to £17.6bn, underpinned by:

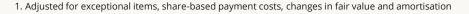
- Record net inflows of £2.303bn, an average of £192m per month equates to 18.1% of opening AUM - £12.7bn
 - Net inflows in H2 FY24 were £1.393 billion, representing an increase of 53.1% on the first half net inflows of £0.910 billion
- Market performance in the period, increasing AUM/I by **£1.5bn**
- Disposal of AIM portfolio £25m AUM, immaterial financial impact
- Translated into a 19.0% increase in revenue to £30.9m
- Average revenue at **21.9bps** (Weekly average AUM £14.1bn)
- Strong operating leverage in business model, with Adj Op Profit Margin¹ of 63.0%
- Continue to invest for growth, adding resource across commercial and operational functions



DIVISIONAL PERFORMANCE: PARADIGM



- Paradigm Mortgages grew market share, participating in mortgage completions totaling £13.1 billion (2023: £14.5 billion), a 9.7% reduction year on year, which compares to a 29% year-on-year fall in the gross mortgage market
- Mortgage firms increased **9.4% to 1,916** (Mar23: 1,751)
- Consulting member firms of **424** (Mar23: 431)
- Revenue of **£5.9m** reflects the reduced mortgage completion levels plus the change in mix of products (1.7% Adj OP Margin impact) and an increase in insurance and protection income
- In the short to medium-term we anticipate continued membership growth to result in increased completion volumes for 2025, returning to 2022/23 level of £14.5bn
- Adjusted Operating Profit¹ reduced by **£0.6m**, reflecting reduced mortgage completions & a change in mix, plus the annualisation of the investment in the cost base during FY23
- Looking forwards, activity and demand are improving as we see mortgage applications at their highest levels in 18 months, with property values anticipated to remain resilient in 2024





GROUP FINANCIAL STRENGTH

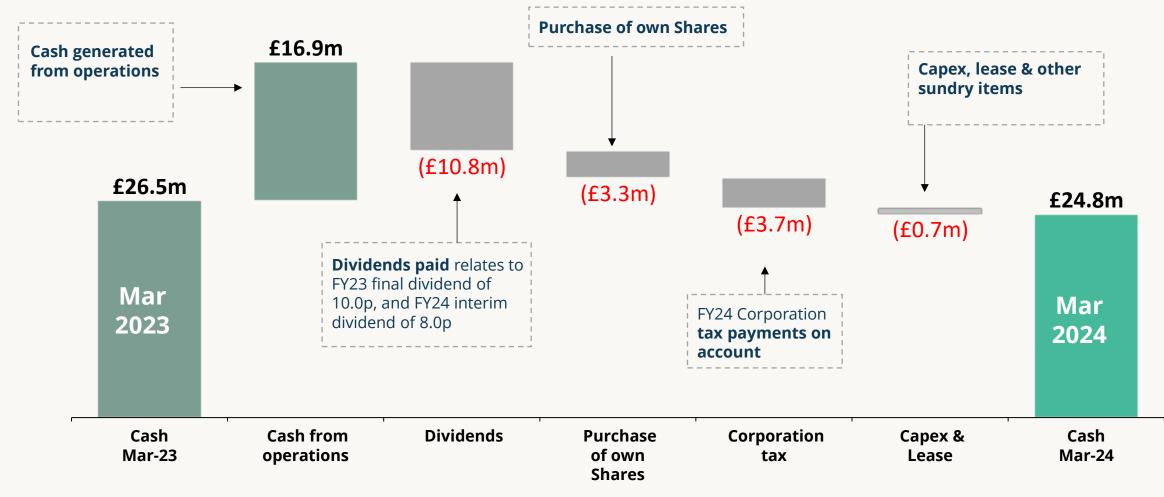
| | Mar-24 £000's | Mar-23 £000's |
|------------------------------|------------------|------------------|
| Goodwill & intangible assets | 18,834 | 19,714 |
| Tangible fixed assets | 816 | 454 |
| Trade & other receivables | 5,402 | 3,905 |
| Тах | 2,569 | 1,379 |
| Cash | 24,838 | 26,494 |
| Trade & other payables | (8,109) | (7,911) |
| Non - current liabilities | (1,016) | (2,254) |
| | 40.004 | 44 704 |
| Net Assets | 43,334 | 41,781 |
| Return on capital employed | 42% | 42% |

| | Mar-24 |
|-------------------------------------|----------|
| Regulatory capital requirement | £4.3m |
| | |
| Total Shareholder funds | £43.3m |
| Less: Foreseeable dividend | (£4.8m) |
| Less: Non-Qualifying assets | (£21.4m) |
| Total qualifying capital resources | £17.1m |
| % Capital resource requirement held | 400% |

Capital resource requirement held **£17.1m¹ or 400%**



GROUP CASH FLOW BRIDGE

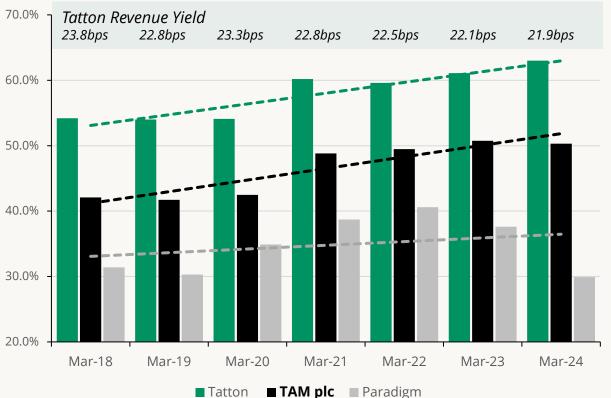




16

MARGIN TRENDS & EVOLUTION

Adj.OP Margin¹ Trends (%)



Change in Revenue Mix by Division

| Division | Mar-18 | Mar-19 | Mar-20 | Mar-21 | Mar-22 | Mar-23 | Mar-24 |
|----------|--------|--------|--------|--------|--------|--------|--------|
| Tatton | 68.1% | 71.5% | 74.5% | 77.5% | 79.5% | 80.2% | 83.9% |
| Paradigm | 31.6% | 28.3% | 25.4% | 22.4% | 20.4% | 19.8% | 16.1% |

• Group long-term Adj OP margin¹ trend anticipated to grow by 1-2% per annum over the medium-term

- Margin is driven by Volume, Mix, Yield & Costs
 - **Volume** MPS AUM expected to increase by an average of over £2.0bn per annum
 - **Mix** Tatton delivering stronger growth and margin +60% versus Paradigm +c.30%. Change in divisional mix will help drive improvement in Group margins
 - Yield Tatton revenue yield at 21.9bps (Mar24) will trend towards high teens as MPS growth priced at 15bps outstrips other forms of income
 - **Costs** we expect the growth in revenue, driven by increased volume (AUM), to outstrip the growth in costs which are expected to increase between c.10% -15% p.a. over medium term
- Paradigm geared to the Mortgage market, growth anticipated to be single digit and margins to normalise between 30% - 35%



1 Adjusted for exceptional items, share-based payment costs, changes in fair value and amortisation

KEY DRIVERS & OUTLOOK

FY24

| REVENUE | TATTON | Average AUM of £14.1bn v £11.7bn in FY23 Record net inflows of +£2.303bn AUM supported by positive markets +£1.538bn Closing AUM/I of £17.6bn | Net inflows £0.9bn after 11 v normalise to £150m - £200n Markets remain uncertain an cautiously optimistic June 2024 AUM/I £18.6bn |
|---------------|-----------------------|--|---|
| REVENUE | PARADIGM | £13.1bn mortgage completions, a 9.7% reduction year on year, which compares to a 29% year-on-year fall in the gross mortgage market +9.4% increase in firms to 1,916 member firms Consulting maintained consistent performance FY23 annualisation of investment in cost | Mortgage market remains up Improving rates of application indication for future complete Opportunity – New firm grow Transfers & Protection Consulting remains resilient |
| COSTS / ADJ O | P PROFIT ¹ | Inflationary salary increases +c.5%, plus new employees Annualisation of strategic partner costs General inflation impacting existing contracts Adjusted operating profit margin¹ remains above 50%, at 50.3% during an inflationary environment | Inflationary environment and Inflationary salary increases Ongoing investment in sales Adjusted operating profit r strong 1-2% increase per a |

FY25 OUTLOOK

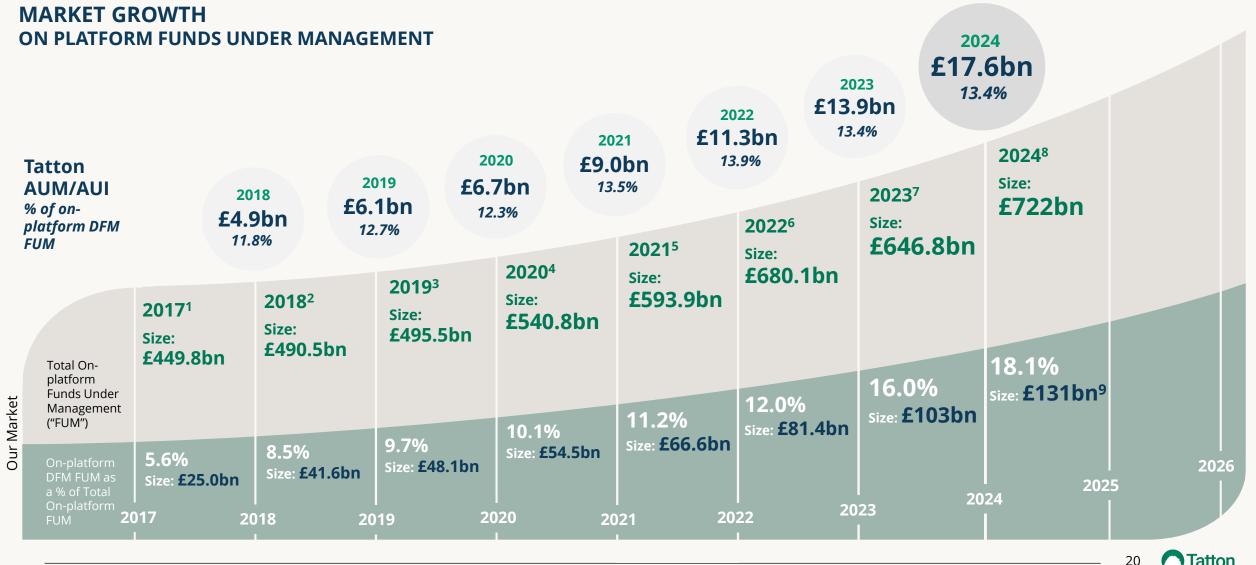
- weeks, and expected to)m per month
- and volatility remains but
- uncertain in short term
- ions which is a positive letions
- owth, Re-mortgages, Product
- nticipated to be 3-5%
- s plus ongoing investment +10%
- es, distribution and service resource
- margins¹ anticipated to remain annum



1 Adjusted for exceptional items, share-based payment costs, changes in fair value and amortisation

STRATEGIC UPDATE

Largest participant in the fastest growing segment of the market



1. Source: Platforum, 2017 2. Source: Platforum, July 2018 3. Source: Platforum, July 2019 4. Source: Platforum. November 2020 5. Source: Platforum, July 2021 6. Source: Platforum, August 2022 7. Source: Platforum, June 2023 8. Source: Platforum, May 2024 9. Source: Avg Platforum, May 2024 & NextWealth Jun 2024

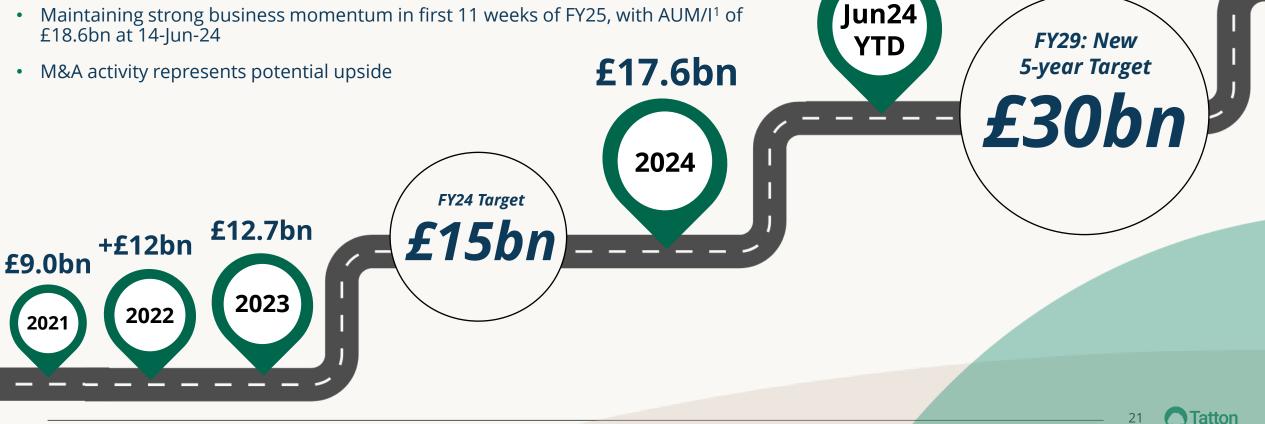
Tatton



ROADMAP TO GROWTH – 5 YEAR PLAN

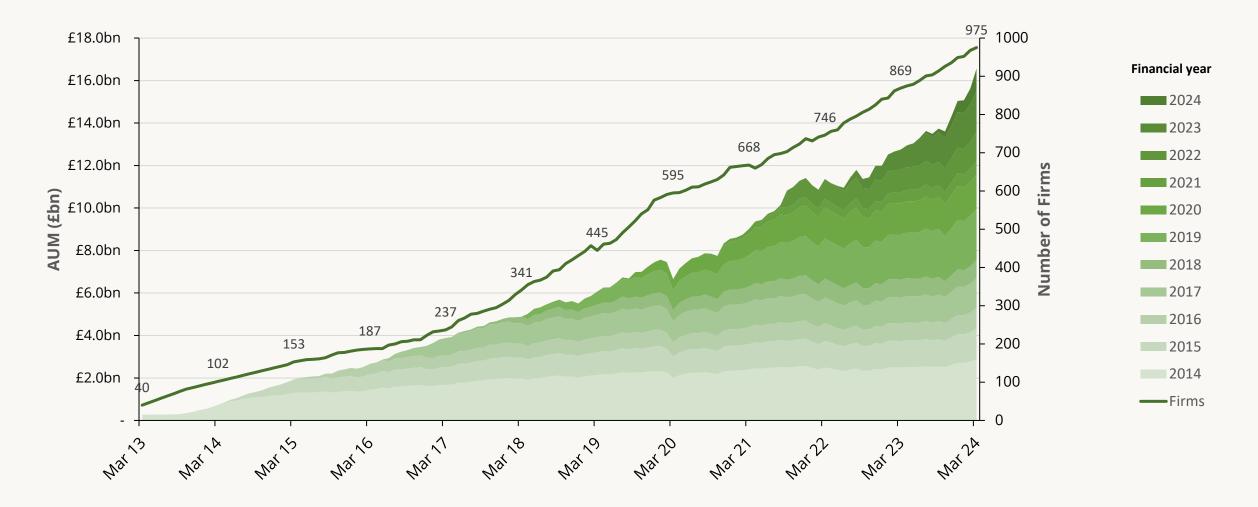
ASSETS UNDER MANAGEMENT / INFLUENCE

- FY24 AUM/I¹ £17.6bn +17.3% ahead of £15bn target •
- NEW target to reach £30bn of AUM/I¹ in 5-years, between FY24 to FY29 •
- Growth to be delivered by organic net inflows, averaging over £2.0bn per year •
- Maintaining strong business momentum in first 11 weeks of FY25, with AUM/I¹ of • £18.6bn at 14-lun-24



£18.6bn

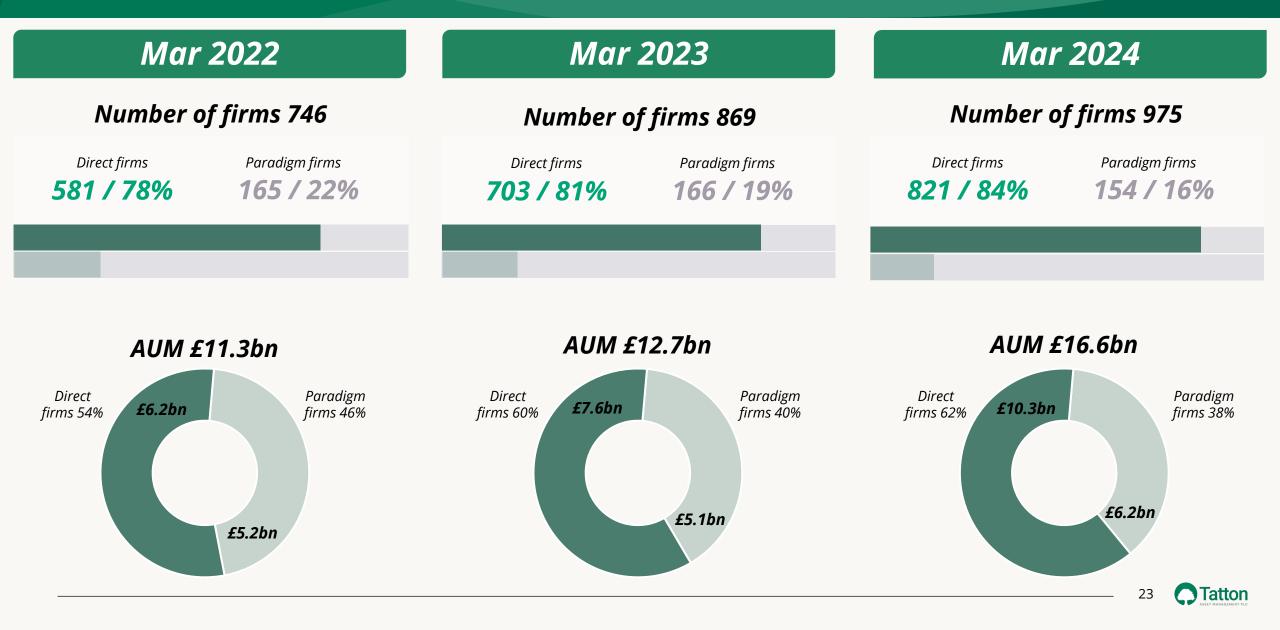
TATTON AUM GROWTH BY FIRM COHORT AUM growth, showing assets generated from each year's new firms ('cohorts')





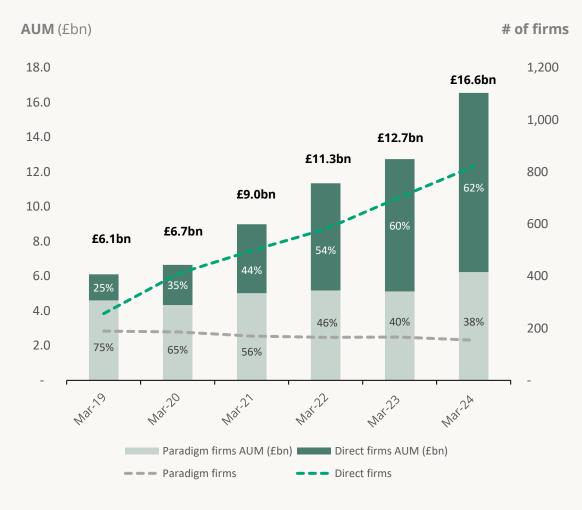
TATTON – OPPORTUNITY UPDATE

CONTINUED PROGRESSION



Strong growth through accelerating number of non-Paradigm IFA relationships, with sizeable opportunity for further growth

Non-Paradigm firms now represents 821 firms and 62% of AUM

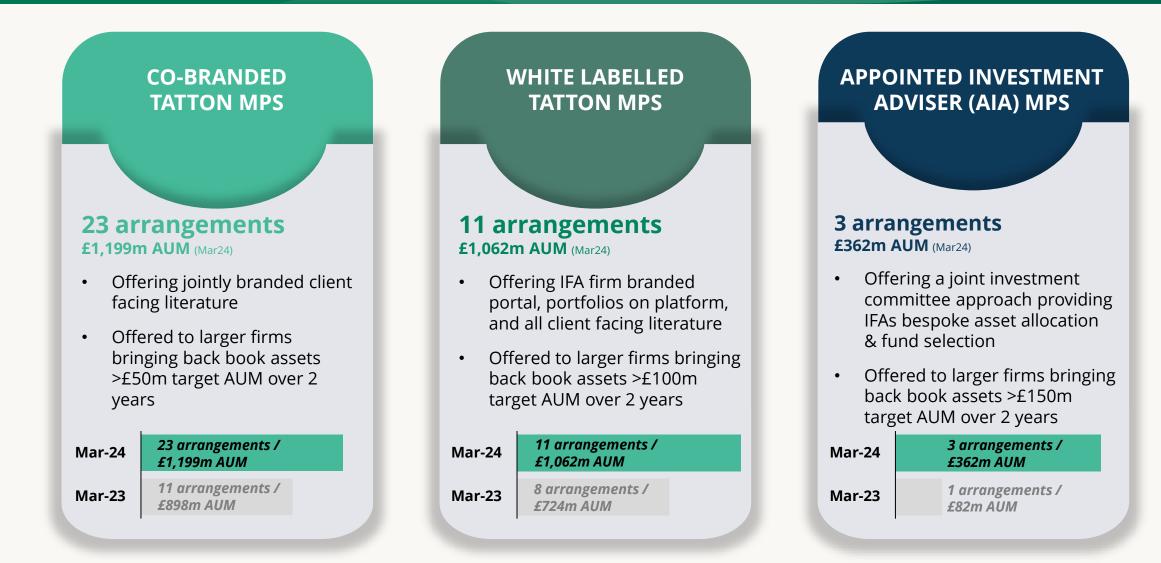


- Successfully increased penetration of non-Paradigm firms from £5.9m of average AUM per firm in Mar-19 to £12.6m in Mar-24
- Untapped opportunity to increase penetration of existing non-Paradigm firms
- Average firm across the industry has approx. £40m on platform
 - Paradigm firms = Average £40.5m per firm
 - Non-Paradigm firms = Average £12.6m per firm
 - Non-Paradigm opportunity = £27.9m x 821 = £22.9bn

| | Mar-19 | Mar-20 | Mar-21 | Mar-22 | Mar-23 | Mar-24 |
|------------------------------------|--------|--------|--------|--------|--------|--------|
| Paradigm firms | 189 | 186 | 170 | 165 | 166 | 154 |
| Paradigm firms AUM (£bn) | 4.6 | 4.3 | 5.0 | 5.2 | 5.1 | 6.2 |
| Average per Paradigm firm (£m) | 24.3 | 23.3 | 29.5 | 31.3 | 30.8 | 40.5 |
| | | | | | | |
| Direct firms | 256 | 409 | 498 | 581 | 703 | 821 |
| Direct firms AUM (£bn) | 1.5 | 2.3 | 4.0 | 6.2 | 7.6 | 10.3 |
| Average per non-Paradigm firm (£m) | 5.9 | 5.7 | 8.0 | 10.6 | 10.8 | 12.6 |
| | | | | | | |
| Non-Paradigm Opportunity (£bn) | 4.7 | 7.2 | 10.7 | 12.0 | 14.0 | 22.9 |



EVOLVED MPS OFFERING





Impact of Consumer Duty

Helpful Customer service

Product & services fit for purpose

Consumer understanding

Fair value of products & services

Tatton MPS

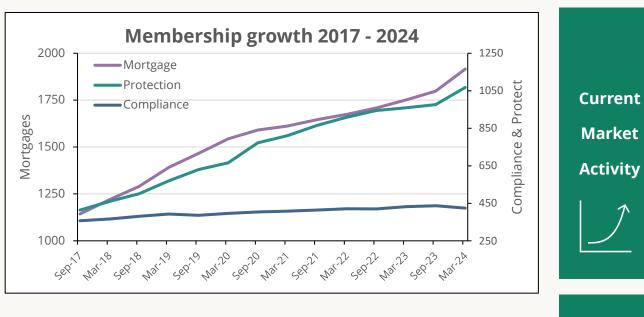
- Tatton MPS aligned to principles of consumer duty
- Low-cost high value offering from inception
- Always led on client outcomes, price and value
- We do not profit from client funds on platform
- We help clients achieve their financial goals
- Customer centric ethos, great service & consistent client communication
- Consumer duty validates our core beliefs

Market Impact

- Sets higher and clearer standards of consumer protection across financial services
- Requires firms <u>to act</u> to deliver good outcomes for customers.
- Potential shift from classic BPS to MPS as consumer duty "bites"
- Tatton is well positioned with core **MPS** offering
- Regulator appears to be acutely focused in this area













- The current market is resilient, but this continues to be tested by economic factors, consumer confidence & affordability constraints
- Q1-2024 delivered a marked increase in both properties for sale & buyer activity leading to a revival in residential purchases
- We anticipate an improved market size for 2024 of c.£250-£260bn versus completions of £226bn in 2023 (*Note: 2023 contracted 28.5% from £316bn in 2022*)
- Intermediaries continue to dominate the advice space with 85% of mortgages written through brokers
- Maturing fixed rate mortgages (Product transfers), continue to offer an underpin to adviser volumes, with over £200bn maturities in 2024
- Via our now established Relationship Management team, we will continue to expand our share of the intermediary market, with market share currently 5.8% (2023: 4.6%) of Total UK Lending
- We will continue to identify/target cross sales opportunities, and strengthen relationships with existing firms

Areas of

focus

- Championing adviser firms via the provision of bespoke regulatory support, and we remain at the forefront of Consumer Duty support – for both firms and Lender/Provider partners
- Insurer research confirms an increase in adviser Protection enquiries following Consumer Duty implementation. Given the breadth and quality of Paradigm's proposition we are well placed to take advantage





INVESTMENT CASE





Leading market position – the market leader in the UK DFM MPS market with £17.6bn¹ of AUM/I, operating in the fastest growing segment of the UK wealth market



Large barriers to entry - breadth of investment and service offering with +11-year investment track record, and a wide distribution reach, with 975 IFA firm relationships



Simple and predictable - Consistent organic growth with outstanding asset retention



High return on capital - Highly scalable business model with excellent operating leverage



Attractive Financial Profile - High recurring revenues and long-term margin expansion drives strong free cashflow generation



Strong balance sheet- debt free, capital light business model



Limited exposure to extrinsic risks – benefitting from regulatory change, underpinned by low cost, high value offering



Excellent Management - Experienced and entrepreneurial management team, and good governance

¹AUM/I as at 31 March 2024



INVESTMENT MANAGEMENT UPDATE

- II- Bessel



PROPOSITION ENHANCEMENT – 2024 Passive Fund range replicating Tatton Tracker MPS, complementing Core range

BACKGROUND

Reduction of CGT allowance led to increased demand for fund wrapped Tracker MPS proposition

PURPOSE

CGT optimisation for tax exposed MPS investing clients

The three middle risk profiles with the bulk of AuM;

Also suitable for IFAs with multi-manager fund portfolio propositions

CONSTRUCTION

MPS portfolio, enhanced by ETF availability and faster implementation of positions

OCF

25-30 bps for global multi-asset portfolio

Aiming at the highly competitive multi asset tracker fund universe

BENEFITS

CGT roll-up

Simplicity of structure

Off platform use (legacy bond links)





Money Market (мм) Portfolio follow up MM PORTFOLIO vs MPS RANGE

Existing MPS range of risk profiles complemented by a "risk profile 1 or 2" money market MPS Chart: Since launch 16 Aug to June 10 2024



Money Market MPS in solid dark blue, Source: TattonIM and Morningstar, 11/06/2024



10 years to 31st March 2024

| Portfolio Performance (per cent.) - core product set annualised, after DFM charge and fund costs | | | | | | | | | | |
|---|--------|---------|--------|---------------------------|--|--|--|--|--|--|
| | Active | Tracker | Hybrid | ARC Peers ¹ | | | | | | |
| Defensive | 3.2 | 3.5 | 3.5 | 2.4 | | | | | | |
| Cautious | 4.9 | 4.9 | 5.0 | 3.8 | | | | | | |
| Balanced | 6.1 | 6.1 | 6.2 | 5.0 | | | | | | |
| Active | 7.3 | 7.2 | 7.3 | 5.0 | | | | | | |
| Aggressive | 8.1 | 8.1 | 8.2 | 5.9 | | | | | | |
| Global Equity | 9.9 | 9.8 | 9.9 | 5.9 | | | | | | |



• Tatton has now been running portfolios for in excess of 10 years and the risk adjusted performance of the portfolios looks strong relative to our main comparator peer group composite indices over the last 10 years. While there have been a few tough periods, our diversified consistent approach has provided consistent returns both in relative and absolute terms for our clients.

32

5 years to 31st March 2024

| | Portfolio Performance (per cent.) - core product set annualised, after DFM charge and fund costs | | | | | | | | |
|---------------|---|---------|--------|---------|---------------------------|--|--|--|--|
| | Active | Tracker | Hybrid | Ethical | ARC Peers ¹ | | | | |
| Defensive | 2.1 | 2.3 | 2.2 | 3.3 | 2.1 | | | | |
| Cautious | 4.1 | 4.2 | 4.2 | 5.2 | 3.4 | | | | |
| Balanced | 5.6 | 5.7 | 5.6 | 6.5 | 4.5 | | | | |
| Active | 7.1 | 7.0 | 7.1 | 7.9 | 4.5 | | | | |
| Aggressive | 8.3 | 8.2 | 8.3 | 9.3 | 5.5 | | | | |
| Global Equity | 11.2 | 10.9 | 11.0 | 9.9 | 5.5 | | | | |

- Our robust asset allocation has ensured we've consistently outperformed the ARC benchmarks over the last 5 years
- Recently we benefitted through an overweight to Japan in 2023 as well as taking advantage of extending duration in Q4 2023.



1 year to 31st March 2024

| | o Performan ualised, after | | | | 25.0% | Risk Retu | rn - 1 Year to | 31 st March 20 | 24 | |
|---------------|-------------------------------|---------|--------|---------|---------------------------|----------------------------|----------------|---------------------------|-------------------|------|
| | Active | Tracker | Hybrid | Ethical | ARC Peers ¹ | 20.0% | | | | • |
| efensive | 5.3 | 6.5 | 5.9 | 9.6 | 4.7 | 5 15.0% | | | | |
| autious | 8.2 | 9.1 | 8.6 | 11.4 | 7.3 | Annualised Return 15.0% | | | | |
| Balanced | 10.6 | 11.2 | 10.9 | 12.8 | 9.3 | en 10.0% | | | • • | |
| Active | 12.4 | 13.0 | 12.7 | 14.2 | 9.3 | 5.0% | | • | | |
| Aggressive | 14.5 | 14.4 | 14.4 | 15.2 | 11.1 | 0.0% | | | | |
| Global Equity | 20.6 | 19.6 | 20.1 | 16.6 | 11.1 | 0.0% ● Tatton Hybrid ● | 2.0% ARC | 4.0% Annualise | 6.0% d Std Dev | 8.0% |

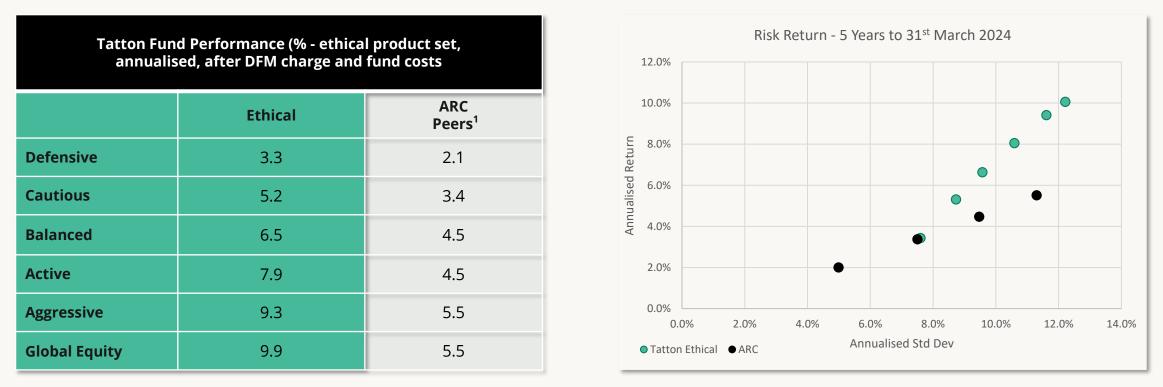
- Our relative performance in the higher equity portfolios was very strong over last year. Owing to some good factor tilts, an overweight to Japanese equity and strong manager selection
- In Defensive the relative performance was more on par, owing to a slightly lower equity allocation for risk profiler alignment and some fixed income funds that misjudged their timing of peak yields for this cycle and our diversified alternatives strategies which have not kept up with Equities or Bonds of late



.0%

ETHICAL INVESTMENT PORTFOLIO RETURNS

5 years to 31st March 2024



The Ethical MPS Strategy has retained its strong outperformance vs the unrestricted ARC peer group over the last 5 years. While
outperformance lagged is 2022 due to their inherent growth bias, in 2023 the portfolios resumed their outperformance on the back of
the growth style rebound, fund selection and its global cap weighted equity allocation. 2024 saw a strong start for the Ethical portfolios
before a bit of underperformance in April / May as UK and value performed well

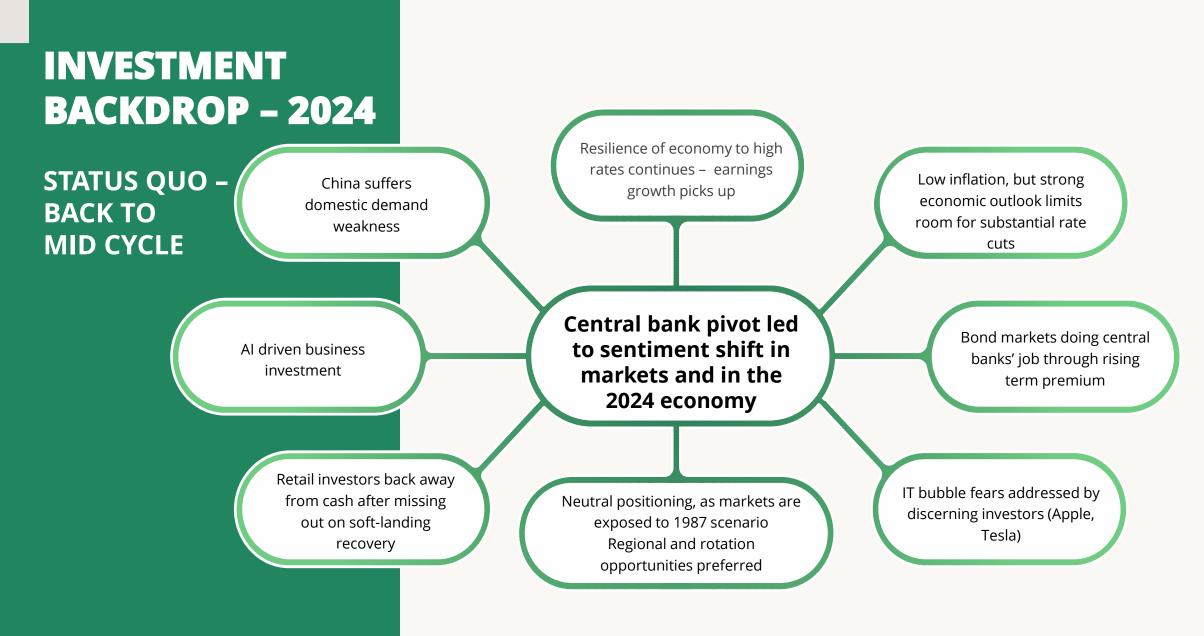




45 multi-asset portfolio choices that satisfy multi-manager, index tracker, income drawdown and ethical investment choices across 6 standard UK risk profiles (3-8 out of 1-10) and a UK home bias set as well as a global market capitalisation weighted set

| | Defensive (3) 25% Equity | Cautious (4) 45% Equity | Balanced (5) 60% Equity | Active (6) 75% Equity | Aggressive (7) 90% Equity | Global Eq. (8) 98% Equity | Total | 12m Change % |
|-----------------------|-----------------------------|----------------------------|----------------------------|--------------------------|------------------------------|------------------------------|--------|-----------------|
| Tatton Tracker | 0.5% | 3.7% | 10.6% | 6.0% | 2.4% | 1.5% | 24.7% | 3.3% |
| Tatton Managed/Active | 0.3% | 3.0% | 7.8% | 5.3% | 1.5% | 0.9% | 18.8% | (3.3%) |
| Tatton Hybrid/Blended | 0.5% | 7.3% | 21.3% | 12.3% | 3.7% | 1.4% | 46.5% | 0.2% |
| Tatton Income | 0.1% | 0.1% | 0.6% | 0.3% | 0.1% | - | 1.2% | (0.0%) |
| Tatton Ethical | 0.3% | 1.6% | 4.2% | 1.9% | 0.6% | 0.2% | 8.8% | (0.2%) |
| Total | 1.7% | 15.7% | 44.5% | 25.8% | 8.3% | 4.0% | 100.0% | - |
| | | | | | | | | |
| 12m Change % | (0.5%) | (2.8%) | (1.5%) | 2.8% | 1.3% | 0.7% | - | |







2024 MARKET VARIABLES

BETWEEN SOLID EXPANSION AND CREDIT DEFAULT CYCLE FEARS

Risks: Higher rates default cycle risk vs. demand resilience Watching high yield spreads for widening

Labour markets still linchpin both for yields and for demand

Wildcards: Al boom/bust, China US budget deficit

UK:

Better than expected (Service sector focus, tight labour markets, higher yields not yet biting) **Balance:** Improved earnings outlook vs creeping default risk accumulation



INVESTMENT OUTLOOK – 2024

STRONG SENTIMENT, BUT RISK OF RATE CUT DISAPPOINTMENT



SUMMARY

Growing the IFA relationships to grow AUM

- New Roadmap to Growth target to reach £30bn AUM by 2029
- Organic growth continues to be a key strategic focus, through existing channels and continuing to promote cobranding, white labels, back book migrations and AIAs.
- Further disciplined M&A activity to support AUM growth
- Developing additional strategic IFA partnerships and JVs
- Extending the proposition to support IFAs where strategically aligned

APPENDICES

CLEARLY DEFINED GROWTH STRATEGY

Increase Tatton's market share through organic growth

- MPS market continues to mature and is forecast to grow from £131bn¹ today to £200bn by 2027
- Maintain new firm growth through marketing and account management, leveraging Tatton's distribution footprint

Develop strategic partnerships / alliances

- Successfully developed strategic partnerships and alliances with the largest UK distributors
- Existing partnerships represent +300 of Tatton's existing firms (+£3.8bn AUM) significant upside opportunity through growing existing partnerships and winning new relationships





Deepen Tatton's IFA relationships to grow AUM/I

- Significant opportunity to strengthen existing IFA relationships, particularly with non-Paradigm firms (869 of 975 firms)
- Best-in-class back book migration solution for IFAs – provides opportunity to capture significant assets at pace
- Established a white label, co-branding and AIA proposition to support this process

Take advantage of M&A opportunities

- Disciplined acquisition strategy focus on strategically relevant and complementary opportunities
- DFM MPS market has a long-tail of providers provides natural acquisition pipeline

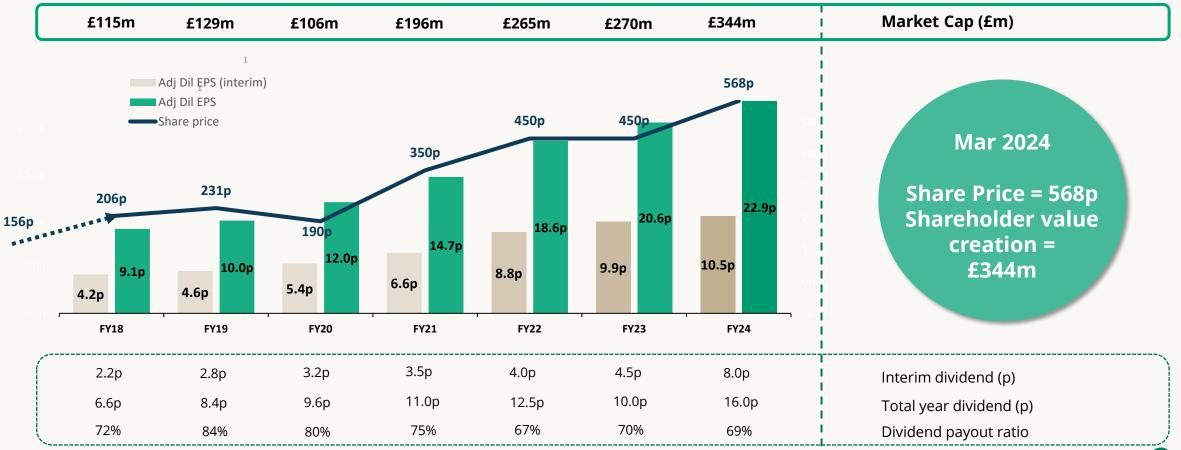






MAXIMISING SHAREHOLDER VALUE

- The Group has continued its growth trajectory and delivered against its financial performance targets
- Earnings generated from the business are issued to shareholders as dividends or reinvested in the business to drive future growth to maximise shareholder value



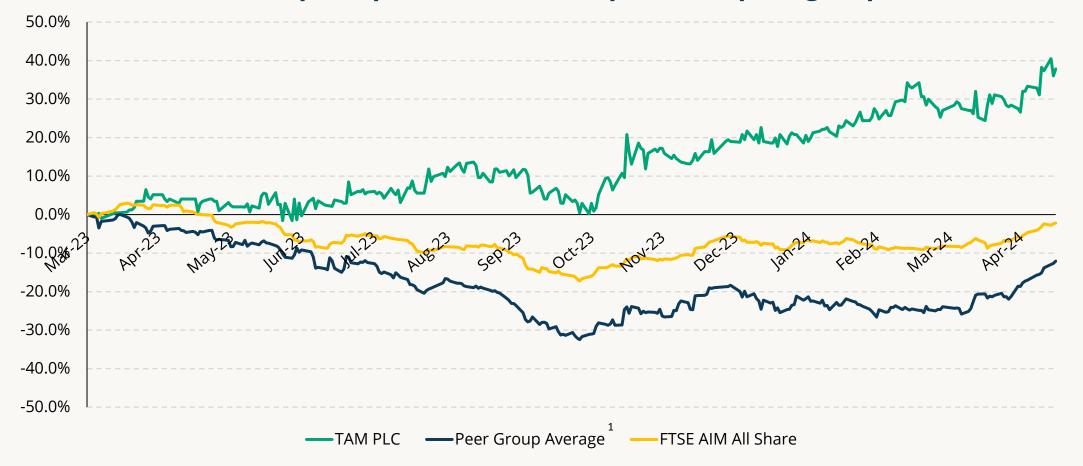
1. Adjusted for exceptional items, share-based payment costs, changes in fair value, amortisation and potentially dilutive shares

43



COMPARISON TO PEER GROUP

Share price performance comparison v peer group

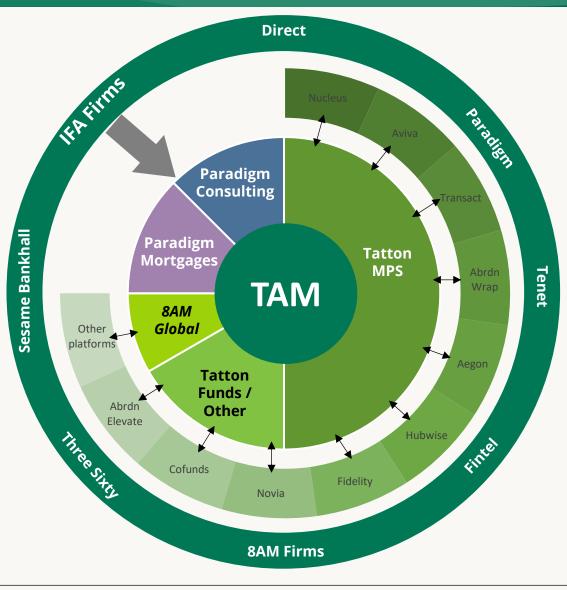




TATTON ECOSYSTEM

| TAM PLC | Group | Pro | positions) |
|---------|-------|-----|------------|
| | | | |

| Company | Mar-24 | Proposition |
|---------------------------|------------------------|---|
| Tatton MPS | £15.294bn AUM | MPS |
| Tatton Funds /other | £1.257bn AUM | OEICs / BPS / Other |
| 8AM | £1.053bn AUI | MPS / Funds |
| Paradigm | £13.1bn Completions | Mortgage Distribution & Consultancy Services |



Tatton Ecosystem

Direct Firms Paradigm Firms Tenet Firms Fintel Firms 8AM Firms Other Strategic Partners





45





